OUTSOURCING STATE AND LOCAL GOVERNMENT SERVICES

Decision-Making Strategies and Management Methods

John A. O'Looney

Trevor L. Brown, Matthew Potoski, David M. Van Slyke

Outsourcing State and Local Government Services John O'Looney, 1998 Should we be doing or trying to do everything ourselves or might it be better to contract some tasks out to others Could they do them better and cheaper than we can More and more state and local governments are asking these questions and while there are many answers on the Federal level these answers often don't apply lower down the line Nevertheless it is evident that contracting out is often the better strategy but how best to go about it What are the benefits and what are the hidden risks Dr O Looney's book provides precisely the guidance that state and local managers need first **Outsourcing State and Local Government Services** John O'Looney, 1998-11-19 Should we be doing or trying to do everything ourselves or might it be better to contract some tasks out to others Could they do them better and cheaper than we can More and more state and local governments are asking these guestions and while there are many answers on the Federal level these answers often don't apply lower down the line Nevertheless it is evident that contracting out is often the better strategy but how best to go about it What are the benefits and what are the hidden risks Dr O Looney's book provides precisely the guidance that state and local managers need first how to decide to outsource a government service then step by step how to proceed Based on extensive interviews and other research O Looney takes managers through the intricacies of contract outsourcing and administration but in doing so he makes clear that he appreciates the importance of government His book is not an argument for privatization as so many other books are rather it is an affirmation of government and the benefits of its many services Readers will find theory and advice on the services that are most suitable for contracting out a listing and review of the components of a high quality analysis including the analysis of often overlooked political organizational and functional aspects of government advice on how to go from deciding to outsource to actually designing implementing and monitoring a contract in situations that could prove hazardous to the livelihoods of government workers He also discusses the changes that need to be made in the organizational culture management and employee training as a result of the change to a contract based system of providing services the considerations in designing work specifications and other critical aspects of the government vendor relationship and how ideal contracting processes and ideal contracts can differ according to the nature of the service being contracted The result is a thorough and highly practical volume for executives and managers in the public sector and for those who hope to do business with them The Effective Local Government Manager, 3rd Edition N. Joseph Cayer, Raymond W. Cox III, Charldean Newell, 2014-04-15 The Effective Local Government Manager 3rd Edition reflects the rich history and modern reinvention of a profession that sprang up at the beginning of the twentieth century What does it mean to be a local government manager in today s world What can a manager accomplish What internal as well as external resources must the manager harness What motivates the manager's employers colleagues and employees For the student contemplating a career as a manager in public service The Effective Local Government Manager is almost obligatory reading Many instructors have

built introductory courses on local government management around The Effective Local Government Manager For the young assistant in a city or county or for the mid career manager assessing new challenges The Effective Local Government Manager offers insights on your role and how you can best serve your community It explores the manager's many roles and responsibilities interacting with the community the governing body local government employees and other governments It offers the most up to date theory and practice of local government as well as tools of management This book is used as a text in ICMA University's Emerging Leaders Development Program ECEG2007-Proceedings of the 7th European Conference on e-Government Dan Remenyi, Public Administration & Public Management Jan-Erik Lane.2006-08-21 A perspective on the public sector that presents a concise and comprehensive analysis of exactly what it is and how it operates Governments in any society deliver a large number of services and goods to their populations To get the job done they need public management in order to steer resources employees money and laws into policy outputs and outcomes In well ordered societies the teams who work for the state work under a rule of law framework known as public administration This book covers the key issues of the principal agent framework and the public sector public principals and their agents the economic reasons of government public organization incentives and rationality in government the essence of public administration legality and the rule of law public policy criteria the Cambridge and Chicago positions public teams and private teams public firms public insurance public management policy Public Administration Public Management is essential reading for those with professional and research interests in public administration and public management Effective Public Manager Steven Cohen, William Eimicke, Tanya Heikkila, 2013-08-12 The Effective Public Manager Thoroughly revised and updated the fifth edition of The Effective Public Manager offers public administrators and students a classic resource and a highly accessible guide to the fundamentals of leading and managing public organizations In this new edition the authors cover the key areas of the field and present in depth analysis through the strategic use of fresh case studies and real world examples The book is designed to give real world managers and aspiring managers the information and tools needed to meet the demands of their jobs directly rather than working around the constraints of government The Effective Public Manager offers a proven approach to implementing efficient management tools in a dynamic political organizational economic and technological context New to this edition Information on the transformation of media both traditional and social An analysis of the changing nature of work and privatization trends An examination of national security and the current thinking regarding accountability transparency and crisis communication An online instructor s guide which includes discussion questions and updated PowerPoint slides **Complex Contracting** Trevor L. Brown, Matthew Potoski, David M. Van Slyke, 2013-08-08 Complex Contracting draws on core social science concepts to provide wide ranging practical advice on how best to manage complex acquisitions Using a strong analytical framework the authors assess contract management practices suggesting strategies for improvement and ways to avoid the pitfalls of managing contracts

for large and sophisticated projects An in depth analysis of the US Coast Guard's Deepwater program is included to illustrate ways to respond to real world contracting challenges This high profile and controversial case consisted of a projected 25 year 24 billion contract through which the US Coast Guard would buy a system of new boats aircraft communications and control architecture to replace its aging fleet The authors explore the reasons why this program launched with such promise turned out so poorly and apply the lessons learned to similarly complex contracting scenarios This engaging and accessible book has broad applicability and will appeal to policymakers practitioners scholars and students **Upgrading Political Systems** with Purposive Technology Soobhiraj Bungsraz, 2024-07-02 This book presents a framework for designing and implementing technologies to reduce risks in parliamentary decision making leading to the emergence of e politics It emphasizes adaptable virtual systems and problem solving over predefined solutions fostering multi helix engagement among cross functional teams These teams collaborate to develop strategic tactical and operational solutions for citizens elected parliamentarians and organizations such as the UN The book underscores the importance of risk identification mitigation and communication for e political system safety The framework leverages technology to create an e democracy enhancing the productivity of parliamentarians and promoting democratic sustainability It builds on the theoretical framework of system engineering aiming to avoid the pitfalls of previous generations promises and instead focusing on continuous improvement through a people centric system The book introduces the PI App as a purposive technology that aids in implementing these ideas By promoting an ever improving parliament and parliamentarians the framework aims to achieve higher productivity in decision making roles and evolve practical e democracy It highlights the need for a Virtuous Cycle for continuous improvement in strategic decisions for national investment ultimately leading to a people centric system. The book envisions a future where technology plays a crucial role in ensuring democratic sustainability and enhancing the effectiveness of parliamentary decision making Accountable Governance: Problems and Promises Melvin J. Dubnick, H. George Frederickson, 2015-05-18 Public accountability is a hallmark of modern democratic governance and the foundation of the popular performance management movement Democracy is just an empty exercise if those in power cannot be held accountable in public for their acts and omissions for their decisions their policies and their expenditures This book offers a finely detailed and richly informed consideration of accountability in both government and the contemporary world of governance Twenty five leading experts cover varying aspects of the accountability movement including multiple and competing accountabilities measuring accountability accountability and democratic legitimacy and accountability and information technology and apply them to governments quasi governments non government organizations governance organizations and voluntary organizations Together they provide the most comprehensive consideration of accountability currently available with a blend of theoretical empirical and applied approaches Toward Resilient Communities Christopher L. Atkinson, 2013-11-12 In June 2011 the city of Minot North Dakota sustained the greatest flood in its history

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